Man & Socialism in Cuba
In this letter which he wrote to Carlos Quijano, the editor of the Uruguayan newspaper Marcha, Major Ernesto Guevara refutes with clarity and simplicity, the image of the individual living in the socialist state—insulted, beaten and reduced to mere nothingness—the image depicted and circulated by the imperialist press. Personal individuality, the new society, and the tasks of the community are the basic factors discussed by Guevara in MAN AND SOCIALISM IN CUBA.

In the light of the fascinating Cuban Revolution, Guevara formed his personal opinions; as the Revolution took shape and gained strength, breaking the political tradition in which all events are associated with individual names, there appeared a new, well-defined character—the people: a people who do not act like a flock of sheep, but who influence, decide and command.

(Continued on back flap)
We are pleased to present the text of the enlightening letter from Major Ernesto “Che” Guevara to Carlos Quijano, editor of the Montevideo weekly Marcha. Under the title “Socialism and Man in Cuba,” and in the light of the fascinating and creative Cuban experience, the letter refutes the theory—of which bourgeois ideologists are so fond—that socialism, in its application and in its developmental phase, is characterized by the sacrifice of the individual to the State. Guevara describes how, as the revolution took on form and substance, modifying a political tradition in which all events are associated with names, there appears a clearly-profiled new personage: the mass, which was

(1) Tr. note: The letter was widely published in Cuban magazines shortly after its publication in Marcha.
nothing and now is all, becomes the protagonist and architect of history. The mass—equivalent to the people—influences, decides and commands. It does not act as a herd, as the old and discredited definitions of Le Bon, at one time in vogue, would have it. Guevara analyzes the deep com-penetration binding Fidel, and in general the revolutionary leaders, to the people. It is a relationship in which the government and the mass are merged in a whole and where influences move in both directions. Many times intuition and delicate popular perspicacity penetrate deeper than the leadership and are the first to perceive mistakes. This phenomenon of identity is not understood by some foreign observers, whether it be due to superficiality or bad intention. "For those who do not live the experience of the revolution, the difficult thing to understand is that close dialectical unity between the individual and the mass, where both are interrelated, and where the mass, as a whole composed of individuals, interrelates in turn with the leaders." And because they do not understand this, they create the foolish legend of Fidel’s charismatic powers, as if the Cuban revolution were not a political event, but rather a case of collective hypnosis.

Along with the building of socialism—and the two aspects go together—Major Guevara refers to the difficult task of creating a new human being in harmony with the new and different society. The old world defends its positions, not only in the arena of class struggle but in the
individual consciousness itself, where habits and vices that are the "residues of an upbringing, an education, systematically oriented towards the isolation of the individual are deposited. The revolution, a school of morality, dignifies the human being in his inner "I". It makes him feel more satisfied, with greater inner wealth and with greater responsibilities. Instead of swamping him with the grinding demands of a competitive system of one; against all and all against one, it recovers the best feelings of human solidarity. With the change in incentives, the results are also modified. It is because of this and for this that the genuine revolutionary works. "The true revolutionary," Guevara points out, "is guided by strong feelings of love. Our vanguard revolutionaries must idealize this love for the peoples, for the most hallowed causes, and make it one and indivisible." From this work carried out with passion and sacrifice, and upon the malleable clay of the new generation, will be formed the new human being that Che's letter glimpses on the horizon.
Dear comrade:

I am finishing these notes while traveling through Africa, moved by the desire to keep my promise, although after some delay. I should like to do so by dealing with the topic that appears in the title. I believe it might be of interest to Uruguayan readers.

It is common to hear how capitalist spokesmen use as an argument in the ideological struggle against socialism the assertion that such a social system or the period of building socialism upon which we have embarked, is characterized by the extinction of the individual for the sake of the State. I will make no attempt to refute this as-
assertion on a merely theoretical basis, but will instead establish the facts of the Cuban experience and add commentaries of a general nature. I shall first broadly sketch the history of our revolutionary struggle both before and after taking of power.

As we know, the exact date of the beginning of the revolutionary actions which were to culminate on January 1, 1959, was July 26, 1953. A group of men led by Fidel Castro attacked the Moncada military garrison in the province of Oriente, in the early hours of the morning of that day. The attack was a failure, the failure became a disaster and the survivors were imprisoned, only to begin the revolutionary struggle all over again, once they were amnisti.
vanguard, the guerrilla, the thrusting engine of mobilization, the generator of revolutionary awareness and militant enthusiasm. This vanguard was the catalyst which created the subjective condition necessary for victory. The individual was also the basic factor in the guerrilla, in the framework of the gradual proletarianization of our thinking, in the revolution taking place in our habits and in our minds. Each and every one of the Sierra Maestra fighters who achieved a high rank in the revolutionary forces has to his credit a list of noteworthy deeds. It was on the basis of such deeds that they earned their rank.

The First Heroic Stage

It was the first heroic period in which men strove to earn posts of greater responsibility, of greater danger, with the fulfillment of their duty as the only satisfaction. In our revolutionary educational work, we often return to this instructive topic. The man of the future could be glimpsed in the attitude of our fighters.
At other times of our history there have been repetitions of this utter devotion to the revolutionary cause. During the October Crisis and at the time of hurricane Flora, we witnessed deeds of exceptional valor and self-sacrifice carried out by an entire people. One of our fundamental tasks from the ideological standpoint is to find the way to perpetuate such heroic attitudes in everyday life.

The Revolutionary Government was established in 1959 with the participation of several members of the “sell-out” bourgeoisie. The presence of the Rebel Army constituted the guarantee of power as the fundamental factor of strength.

Serious contradictions arose which were solved in the first instance in February, 1959, when Fidel Castro assumed the leadership of the government in the post of Prime Minister. This process culminated in July of the same year with the resignation of President Urrutia in the face of mass pressure.

With clearly defined features, there now appeared in the history of the Cuban Revolution a personage which will systematically repeat itself: the masses.
Full and Accurate Interpretation of the People’s Wishes

This multifaceted being is not, as it is claimed, the sum total of elements of the same category (and moreover, reduced to the same category by the system imposed upon them) and which acts as a tame herd. It is true that the mass follows its leaders, especially Fidel Castro, without hesitation, but the degree to which he has earned such confidence is due precisely to the consummate interpretation of the people’s desires and aspirations, and to the sincere struggle to keep the promises made.

The mass participated in the Agrarian Reform and in the difficult undertaking of the management of the state enterprises; it underwent the heroic experience of Playa Girón; it was tempered in the struggle against the groups of bandits armed by the CIA; during the October Crisis it lived one of the most important definitions of modern times and today it continues the work to build socialism.

Looking at things from a superficial standpoint, it might seem that those who speak of the submission of the individual to
the State are right; with incomparable enthusiasm and discipline, the mass carries out the tasks set by the government whatever their nature: economic, cultural, defense, sports, etc. The initiative generally comes from Fidel or the high command of the revolution; it is explained to the people, who make it their own. At times, local experiences are taken up by the party and the government and are thereby generalized, following the same procedure.

However, the State at times makes mistakes. When this occurs, the collective enthusiasm diminishes palpably as a result of a quantitative diminishing that takes place in each of the elements that make up the collective, and work becomes paralyzed until it finally shrinks to insignificant proportions; this is the time to rectify.

This was what happened in March, 1962, in the presence of the sectarian policy imposed on the Party by Aníbal Escalante.

**Dialectical Unity**

**Between Fidel and the Mass**

This mechanism is obviously not sufficient to ensure a sequence of sensible
measures; what is missing is a more structured relationship with the mass. We must improve this connection in the years to come, but for now, in the case of the initiatives arising on the top levels of government, we are using the almost intuitive method of keeping our ears open to the general reactions in the face of the problems that are posed.

Fidel is a past master at this; his particular mode of integration with the people can only be appreciated by seeing him in action. In the big public meetings, one can observe something like the dialogue of two tuning forks whose vibrations summon forth new vibrations each in the other. Fidel and the mass begin to vibrate in a dialogue of growing intensity which reaches its culminating point in an abrupt ending crowned by our victorious battle cry.

What is hard to understand for anyone who has not lived the revolutionary experience is that close dialectical unity which exists between the individual and the mass, in which both are interrelated, and the mass, as a whole composed of individuals, is in turn interrelated with the leaders.
Under capitalism, certain phenomena of this nature can be observed with the appearance on the scene of politicians capable of mobilizing the public, but if it is not an authentic social movement, in which case it is not completely accurate to speak of capitalism, the movement will have the same life span as its promoter or until the rigors of capitalist society put an end to popular illusions. Under capitalism, man is guided by a cold ordinance which is usually beyond his comprehension. The alienated human individual is bound to society as a whole by an invisible umbilical cord: the law of value. It acts upon all facets of his life, shaping his road and his destiny.

The Invisible Laws of Capitalism

The laws of capitalism, invisible and blind for most people, act upon the individual without his awareness. He sees only the broadness of an horizon that appears infinite. Capitalism propaganda presents it in just this way, and attempts to use the Rockefeller case (true or not) as a lesson in the prospects for success. The misery
that must be accumulated for such an example to arise and the sum total of baseness contributing to the formation of a fortune of such magnitude do not appear in the picture, and the popular forces are not always able to make these concepts clear. (It would be fitting at this point to study how the workers of the imperialist countries gradually lose their international class spirit under the influence of a certain complicity in the exploitation of the dependent countries and how this fact at the same time wears away the militant spirit of the masses within their own national context, but this topic is outside the framework of the present note).

In any case we can see the obstacle course which may apparently be overcome by an individual with the necessary qualities to arrive at the finish line. The reward is glimpsed in the distance and the road is solitary. Furthermore, it is a race of wolves: he who arrives does so only at the expense of the failure of others.

I shall now attempt to define the individual, the actor in this strange and moving drama that is the building of socialism, in
his two-fold existence as a unique being and a member of the community.

I believe that the simplest approach is to recognize his un-made quality: he is an unfinished product. The flaws of the past are translated into the present in the individual consciousness and constant efforts must be made to eradicate them. The process is two-fold: on the one hand society acts upon the individual by means of direct and indirect education, while on the other hand, the individual undergoes a conscious phase of self-education.

**Compete Fiercely With the Past**

The new society in process of formation has to compete very hard with the past. This makes itself felt not only in the individual consciousness, weighed down by the residues of an education and an upbringing systematically oriented towards the isolation of the individual, but also by the very nature of this transition period, with the persistance of commodity relations. The commodity is the economic cell of capitalist society; as long as it exists, its effects will
make themselves felt in the organization of production and therefore in man's consciousness.

Marx's scheme conceived of the transition period as the result of the explosive transformation of the capitalist system torn apart by its inner contradictions; subsequent reality has shown how some countries, the weak limbs, detach themselves from the imperialist tree, a phenomenon foreseen by Lenin. In those countries, capitalism has developed sufficiently to make its effects felt upon the people in one way or another, but it is not its own inner contradictions that explode the system after exhausting all of its possibilities. The struggle for liberation against an external oppressor, the misery which has its origin in foreign causes, such as war whose consequences make the privileged classes fall upon the exploited, the liberation movements aimed at overthrowing neocolonial regimes, are the customary factors in this process. Conscious action does the rest.

**A Rapid Change**

*Without Sacrifices is Impossible*

In these countries there still has not been achieved a complete education for the work
of society, and wealth is far from being within the reach of the masses through the simple process of appropriation. Under-development and the customary flight of capital to "civilized" countries make impossible a rapid change without sacrifices. There still remains a long stretch to be covered in the building of the economic base and the temptation to follow the beaten paths of material interest as the lever of speedy development, is very great.

There is a danger of not seeing the forest because of the trees. Pursuing the chimera of achieving socialism with the aid of the blunted weapons left to us by capitalism (the commodity as the economic cell, profitability and individual material interest as levers, etc.), it is possible to come to a blind alley. And the arrival there comes about after covering a long distance where there are many crossroads and where it is difficult to realize just when the wrong turn was taken. Meanwhile, the adapted economic base has undermined the development of consciousness. To build communism, a new man must be created simultaneously with the material base.
That is why it is so important to choose correctly the instrument of mass mobilization. That instrument must be fundamentally of a moral character, without forgetting the correct use of material incentives, especially those of a social nature.

**Society Must be a Huge School**

As I already said, in moments of extreme danger it is easy to activate moral incentives; to maintain their effectiveness, it is necessary to develop a consciousness in which values acquire new categories. Society as a whole must become a huge school.

The broad characteristics of the phenomenon are similar to the process of formation of capitalist consciousness in the system's first stage. Capitalism resorts to force but it also educates people in the system. Direct propaganda is carried out by those who are entrusted with the task of explaining the inevitability of a class regime, whether it be of divine origin or due to the imposition of nature as a mechanical entity. This placates the masses, who see themselves oppressed by an evil against which it is not possible to struggle.
This is followed by hope, which differentiates capitalism from the previous caste regimes that offered no way out. For some, the caste formula continues in force: the obedient are rewarded by the post mortem arrival in other wonderful worlds where the good are requited, and the old tradition is continued. For others, innovation: the division in classes is a matter of fate, but individuals can leave the class to which they belong through work, initiative, etc. This process, and that of self-education for success, must be deeply hypocritical; it is the interested demonstration that a lie is true.

In our case, direct education acquires much greater importance. Explanations are convenient because they are genuine; subterfuges are not needed. It is carried out through the State’s educational apparatus in the form of general, technical and ideological culture, by means of bodies such as the Ministry of Education and the Party’s information apparatus. Education takes among the masses and the new attitude that is praised tends to become habit; the mass gradually takes it over and exerts pressure on those who have still not become
educated. This is the indirect way of educating the masses, as powerful as the other, structured, one.

The Process of Individual Self-education

But the process is a conscious one; the individual receives the impact of the new social power and perceives that he is not completely adequate to it. Under the influence of the pressure implied in indirect education, he tries to adjust to a situation that he feels to be just and whose lack of development has kept him from doing so thus far. He is educating himself.

We can see the new man who begins to emerge in this period of the building of socialism. His image is as yet unfinished; in fact it will never be finished, since the process advances parallel to the development of new economic forms. Discounting those whose lack of education makes them tend towards the solitary road, towards the satisfaction of their ambitions, there are others who, even within this new picture of over-all advances, tend to march in isolation from the accompanying mass.
What is important is that people become more aware every day of the need to incorporate themselves into society and of their own importance as motors of that society.

They no longer march in complete solitude along lost roads towards far-off longings. They follow their vanguard, composed of the Party, of the most advanced workers, of the advanced men who move along bound to the masses and in close communion with them. The vanguards have their eyes on the future and its recompenes, but the latter are not envisioned as something individual; the reward is the new society where human beings will have different characteristics: the society of communist man.

A Long and Difficult Road

The road is long and full of difficulties. At times, the route strays off course and it is necessary to retreat; at times, a too rapid pace separates us from the masses and on occasions the pace is slow and we feel upon our necks the breath of those who follow upon our heels. Our ambition
as revolutionaries makes us try to move forward as far as possible, opening up the way before us, but we know that we must be reinforced by the mass, while the mass will be able to advance more rapidly if we encourage it by our example.

In spite of the importance given to moral incentives, the existence of two principal groups (excluding, of course, the minority fraction of those who do not participate for one reason or another in the building of socialism) is an indication of the relative lack of development of social consciousness. The vanguard group is ideologically more advanced than the mass; the latter is acquainted with the new values, but insufficiently. While in the former a qualitative change takes place which permits them to make sacrifices as a function of their vanguard character, the latter see only by halves and must be subjected to incentives and pressures of some intensity; it is the dictatorship of the proletariat being exercised not only upon the defeated class but also individually upon the victorious class.

To achieve total success, all of this involves the necessity of a series of mechanisms, the revolutionary institutions. The
concept of institutionalization fits in with the images of the multitudes marching towards the future as that of a harmonic unit of canals, steps, well-oiled apparatuses that make the march possible, that permit the natural selection of those who are destined to march in the vanguard and who dispense rewards and punishments to those who fulfill their duty or act against the society under construction.

**Perfect Identification Between Government and Community**

The institutionality of the Revolution has still not been achieved. We are seeking something new that will allow a perfect identification between the government and the community as a whole, adapted to the special conditions of the building of socialism and avoiding to the utmost the commonplaces of bourgeois democracy transplanted to the society in formation (such as legislative houses, for example). Some experiments have been carried out with the aim of gradually creating the institutionalization of the Revolution, but without too much hurry. We have been greatly re-
Strained by the fear that any formal aspect might make us lose sight of the ultimate and most important revolutionary aspiration: to see man freed from alienation.

Notwithstanding the lack of institutions, which must be overcome gradually, the masses now make history as a conscious aggregate of individuals who struggle for the same cause. In spite of the apparent standardization of man in socialism, he is more complete; his possibilities for expressing himself and making himself heard in the social apparatus are infinitely greater, in spite of the lack of a perfect mechanism to do so.

It is still necessary to accentuate his conscious, individual and collective, participation in all the mechanisms of direction and production and associate it with the idea of the need for technical and ideological education, so that the individual will realize that these processes are closely interdependent and their advances are parallel. He will thus achieve total awareness of his social being, which is equivalent to his full realization as a human being, having broken the chains of alienation.
This will be translated concretely into the reappropriation of his nature through freed work and the expression of his own human condition in culture and art.

Work Must Acquire a New Condition

In order for it to develop in culture, work must acquire a new condition; man as commodity ceases to exist and a system is established that grants a quota for the fulfillment of social duty. The means of production belong to society and the machine is only the front line where duty is performed. Man begins to free his thought from the bothersome fact that presupposed the need to satisfy his animal needs by working. He begins to see himself portrayed in his work and to understand its human magnitude through the created object, through the work carried out. This no longer involves leaving a part of his being in the form of labor power sold, which no longer belongs to him; rather, it signifies an emanation from himself, a contribution to the life of society in which he is reflected, the fulfillment of his social duty.
We are doing everything possible to give work this new category of social duty and to join it to the development of technology, on the one hand, which will provide the conditions for greater freedom, and to voluntary work on the other, based on the Marxist concept that man truly achieves his full human condition when he produces without being compelled by the physical necessity of selling himself as a commodity.

It is clear that work still has coercive aspects, even when it is voluntary; man has still not transformed all the coercion surrounding him into conditioned reflexes of a social nature, and in many cases, he still produces under the pressure of the environment (Fidel calls this moral compulsion). He is still to achieve complete spiritual recreation in the presence of his own work, without the direct pressure of the social environment but bound to it by new habits. That will be communism.

The change in consciousness does not come about automatically, just as it does not come about automatically in the economy. The variations are slow and not rhythmic; there are periods of acceleration,
others are measured and some even involve a retreat.

Communism's First Transition Period

We must also consider, as we have pointed out previously, that we are not before a pure transition period such as that envisioned by Marx in the "Critique of the Gotha Program," but rather a new phase not foreseen by him: the first period in the transition to communism or in the building of socialism.

Elements of capitalism are present within this process, which takes place in the midst of violent class struggle. These elements obscure the complete understanding of the essence of the process.

If to this be added the scholasticism that has held back the development of Marxist philosophy and impeded the systematic treatment of the period, whose political economy has still not been developed, we must agree that we are still in diapers. We must study all the primordial features of the period before elaborating a more far-reaching economic and political theory.
The resulting theory will necessarily give preeminence to the two pillars of socialist construction: the formation of the new human being and the development of technology. We still have a great deal to accomplish in both aspects, but the delay is less justifiable as far as the conception of technology as the basis is concerned; here, it is not a matter of advancing blindly but rather of following for a sizeable stretch the road opened up by the most advanced countries of the world. This is why Fidel harps so insistently on the necessity of the technological and scientific formation of all of our people and especially of the vanguard.

Division Between Material and Spiritual Necessity

In the field of ideas that lead to non-productive activities, it is easier to see the division between material and spiritual needs. For a long time man has been trying to free himself from alienation through culture and art. He dies daily in the eight and more hours during which he performs as a commodity to resuscitate in his spiritual
creation. But this remedy itself bears the germs of the same disease: he is a solitary being who seeks communion with nature. He defends his environment-oppressed individuality and reacts to esthetic ideas as a unique being whose aspiration is to remain immaculate.

It is only an attempt at flight. The law of value is no longer a mere reflection of production relations; the monopoly capitalists have surrounded it with a complicated scaffolding which makes of it a docile servant, even when the methods used are purely empirical. The artist must be educated in the kind of art imposed by the superstructure. The rebels are overcome by the apparatus and only exceptional talents are able to create their own work. The others become shame-faced wage-workers or they are crushed.

Artistic experimentation is invented and is taken as the definition of freedom, but this “experimentation” has limits which are imperceptible until they are clashed with, that is, when the real problems of man and his alienated condition are dealt with. Senseless anguish or vulgar passtimes are comfort-
able safety valves for human uneasiness; the idea of making art a weapon of denunciation and accusation is combatted.

If the rules of the game are respected, all honors are obtained—the honors that might be granted to a pirouette-creating monkey. The condition is not attempting to escape from the invisible cage.

A New Impulse for Artistic Experimentation

When the Revolution took power, the exodus of the totally domesticated took place; the others, revolutionaries or not, saw a new road. Artistic experimentation took on new force. However, the routes were more or less traced and the concept of flight was the hidden meaning behind the word freedom. This attitude, a reflection in consciousness of bourgeois idealism, was frequently maintained in the revolutionaries themselves.

In countries that have gone through a similar process, endeavors were made to combat these tendencies with an exaggerated dogmatism. General culture became
something like a taboo and a formally exact representation of nature was proclaimed as the height of cultural aspiration. This later became a mechanical representation of social reality created by wishful thinking: the ideal society, almost without conflicts or contradictions, that man was seeking to create.

Socialism is young and makes mistakes. We revolutionaries often lack the knowledge and the intellectual audacity to face the task of the development of the new human being by methods different from the conventional ones, and the conventional methods suffer from the influence of the society that created them (once again the topic of the relation between form and content appears). Disorientation is great and the problems of material construction absorb us. There are no artists of great authority who also have great revolutionary authority.

The men of the Party must take this task upon themselves and seek the achievement of the principal aim: to educate the people.
Socialist Realism
Based on the Art
of the Last Century

What is then sought is simplification, what everyone understands, that is, what the functionaries understand. True artistic experimentation is obliterated and the problem of general culture is reduced to the assimilation of the socialist present and the dead (and therefore not dangerous) past. Socialist realism is thus born on the foundation of the art of the last century.

But the realistic art of the 19th century is also class art, perhaps more purely capitalist than the decadent art of the 20th century, where the anguish of alienated man shows through. In culture, capitalism has given all that it had to give and all that remains of it is the foretaste of a bad-smelling corpse; in art, its present decadence. But why endeavor to seek in the frozen forms of socialist realism the only valid recipe? "Freedom" cannot be set against socialist realism because the former does not yet exist; it will not come into being until the complete development of the new society. But let us not attempt to condemn all post-mid-
nineteenth century art forms from the pontifical throne of realism-at-all-costs; that would mean committing the Proudhonian error of the return to the past, and strait-jacketing the artistic expression of the man who is born and being formed today.

An ideological and cultural mechanism must be developed which will permit experimentation and clear out the weeds that shoot up so easily in the fertilized soil of state subsidization.

**Twenty-First Century Man**

The error of mechanical realism has not appeared (in Cuba), but rather the contrary. This is so because of the lack of understanding of the need to create a new human being who will represent neither 19th century ideas nor those of our decadent and morbid century. It is the twenty-first century man whom we must create, although this is still a subjective and unsystematic aspiration. This is precisely one of the basic points of our studies and work; to the extent that we make concrete achievements on a theoretical base or vice versa, that we
come to broad theoretical conclusions on the basis of our concrete studies, we will have made a valuable contribution to Marxism-Leninism, to the cause of mankind.

The reaction against 19th century man has brought a recurrence of 20th century decadence. It is not a very serious error, but we must overcome it so as not to leave the doors open to revisionism.

The large multitudes of people are developing themselves, the new ideas are acquiring an adequate impetus within society, the material possibilities of the integral development of each and every one of its members make the task ever more fruitful. The present is one of struggle; the future is ours.

**Intellectuals**
**Not Authentically Revolutionary**

To sum up, the fault of many of our intellectuals and artists is to be found in their "original sin": they are not authentically revolutionary. We can attempt to graft elm trees so that they bear pears, but at the same time we must plant pear trees.
The new generations will arrive free of "original sin." The likelihood that exceptional artists will arise will be that much greater because of the enlargement of the cultural field and the possibilities for expression. Our job is to keep the present generation, maladjusted by its conflicts, from becoming perverted and perverting the new generations. We do not want to create salaried workers docile to official thinking nor "fellows" who live under the wing of the budget, exercising freedom in quotation marks. Revolutionaries will come to sing the song of the new man with the authentic voice of the people. It is a process that requires time.

In our society, the youth and the Party play a big role. The former is particularly important because it is the malleable clay with which the new man, without any of the previous defects, can be formed.

Youth receives treatment in consonance with our aspirations. Education is increasingly integral and we do not neglect the incorporation of the students into work from the very beginning. Our scholarship students do physical work during vacation
or together with their studies. In some cases work is a prize, while in others it is an educational tool; it is never a punishment. A new generation is being born.

The Party:

Vanguard Organization

The Party is a vanguard organization. The best workers are proposed by their comrades for membership. The Party is a minority but the quality of its cadres gives it great authority. Our aspiration is that the Party become a mass one, but only when the masses reach the level of development of the vanguard, that is, when they are educated for communism. Our work is aimed at providing that education. The Party is the living example; its cadres must be full professors of assiduity and sacrifice; with their acts they must lead the masses to the end of the revolutionary task, which means years of struggle against the difficulties of construction, the class enemies, the defects of the past, imperialism . . .

I should now like to explain the role played by the personality, the man as the
individual who leads the masses that make history. This is our experience, and not a recipe.

Fidel gave impulse to the Revolution in its first years, he has always given it leadership and set the tone, but there is a good group of revolutionaries developing in the same direction as Fidel and a large mass that follows its leaders because it has faith in them. It has faith in them because these leaders have known how to interpret the longings of the masses.

So That the Individual Feels More Fulfilled

It is not a question of how many kilograms of meat are eaten or how many times a year someone may go on holiday to the sea shore or how many pretty imported things can be bought with present wages. It is rather that the individual feels greater fulfillment, that he has greater inner wealth and many more responsibilities. In our country the individual knows that the glorious period in which it has fallen to him to live is one of sacrifice; he is familiar with sacrifice.
The first came to know it in the Sierra Maestra and wherever there was fighting; later, we have known it in all Cuba. Cuba is the vanguard of America and must make sacrifices because it occupies the advance position, because it points out to the Latin American masses the road to full freedom.

Within the country, the leaders have to fulfill their vanguard role; and it must be said with complete sincerity that in a true revolution, to which you give yourself completely without any thought for material retribution, the task of the vanguard revolutionary is both magnificent and anguishing.

Let me say, with the risk of appearing ridiculous, that the true revolutionary is guided by strong feelings of love. It is impossible to think of an authentic revolutionary without this quality. This is perhaps one of the great dramas of a leader; he must combine an impassioned spirit with a cold mind and make painful decisions without flinching. Our vanguard revolutionaries must idealize their love for the people, for the most hallowed causes, and make it one and indivisible. They cannot
descend, with small doses of daily affection, to the terrain where ordinary men put their love into practice.

A Large Dose of Humanity

The leaders of the revolution have children who do not learn to call their father with their first faltering words; they have wives who must be part of the general sacrifice of their lives to carry the revolution to its destination; their friends are strictly limited to their comrades in revolution. There is no life outside the revolution.

In these conditions, the revolutionary leaders must have a large dose of humanity, a large dose of a sense of justice and truth to avoid falling into dogmatic extremes, into cold scholasticism, into isolation from the masses. They must struggle every day so that their love of living humanity is transformed into concrete deeds, into acts that will serve as an example, as a mobilizing factor.

The revolutionary, ideological motor of the revolution within his party, is consumed by this uninterrupted activity that ends
only with death, unless construction be achieved on a worldwide scale. If his revolutionary eagerness becomes dulled when the most urgent tasks are carried on a local scale and if he forgets about proletarian internationalism, the revolution that he leads ceases to be a driving force and it sinks into a comfortable drowsiness which is taken advantage of by imperialism, our irreconciliable enemy, to gain ground. Proletarian internationalism is a duty, but it is also a revolutionary need. This is how we educate our people.

**Dangers of Dogmatism and Weaknesses**

It is evident that there are dangers in the present circumstances. Not only that of dogmatism, not only that of the freezing up of relations with the masses in the midst of the great task; there also exists the danger of weaknesses in which it is possible to incur. If a man thinks that in order to devote his entire life to the revolution, he cannot be distracted by the worry that one of his children lacks a certain article, that the children's shoes are in poor condition, that
his family lacks some necessary item, with this reasoning, the seeds of future corruption are allowed to filter through.

In our case, we have maintained that our children must have, or lack, what the children of the ordinary citizen have or lack; our family must understand this and struggle for it. The revolution is made by man, but man must forge his revolutionary spirit from day to day.

Thus we go forward. Fidel is at the head of the immense column—we are neither ashamed nor afraid to say so—followed by the best Party cadres and right after them, so close that their great strength is felt, come the people as a whole, a solid bulk of individualities moving towards a common aim; individuals who have achieved the awareness of what must be done; men who struggle to leave the domain of necessity and enter that of freedom.

That immense multitude is ordering itself; its order responds to an awareness of the need for order; it is no longer a dispersed force, divisible in thousands of fractions shot into space like the fragments of a grenade, trying by any and all means, in
a fierce struggle with their equals, to achieve a position that would give them support in the face of an uncertain future.

We know that we have sacrifices ahead of us and that we must pay a price for the heroic fact of constituting a vanguard as a nation. We the leaders know that we must pay a price for having the right to say that we are at the head of the people that is at the head of America.

Each and every one of us punctually pays his share of sacrifice, aware of being rewarded by the satisfaction of fulfilling our duty, aware of advancing with everyone towards the new human being who is to be glimpsed on the horizon.

**We are More Free**

*Because*

**We are More Fulfilled**

Allow me to attempt to come to some conclusions:

We socialists are more free because we are more fulfilled; we are more fulfilled because we are more free.

The skeleton of our complete freedom is formed, but it lacks the protein substance and the draperies; we will create them.
Our freedom and its daily sustenance are the color of blood and swollen with sacrifice.

Our sacrifice is a conscious one; it is in payment for the freedom we are building.

The road is long and in part unknown; we are aware of our limitations. We will make the 21st century man; we ourselves.

We will be tempered in daily actions, creating a new human being with a new technology.

The personality plays the role of mobilization and leadership in so far as it incarnates the highest virtues and aspirations of the people and does not become detoured.

The road is opened up by the vanguard group, the best among the good, the Party.

The basic raw material of our work is the youth: in it we place our hopes and we are preparing it to take the banner from our hands.

If this faltering letter has made some things clear, it will have fulfilled my purpose in sending it.

Accept our ritual greetings, as a handshake or an “Ave María Purísima.”

PATRIA O MUERTE
Pictorial testimony
The history of our revolutionary struggle...
Ready to start again the struggle...
One of the stages in the revolutionary struggle...
The struggle
in two different environments...
Presence of the Rebel Army . . .
Total dedication to the revolutionary cause...
Communion of ideals between the leaders and the people...
FIDEL: NOSOTROS RECOGEREMOS EL RIFLE DE LOS QUE CAIGAN
The masses participated in the Agrarian Reform...
People took the lead...
¡ESTUDIAR LOS TEMAS PARA SER EJÉRCITOS! 

[Image of soldiers with a poster] 

[Image of a woman]
Defending our Fatherland...
Defense and production...
They tempered in the struggle against the counter-revolutionary bands organized by the CIA...
Work must be given a new significance...
The new man is being born...
Man is complete under Socialism...
Interest in education grows...
Youth plays an important role in our society...
The heroic experience of Playa Girón...
We witnessed
outstanding acts of courage
and sacrifice...
So that man may lead a fuller life...
Possibilities of the rising of outstanding talents...
As the cultural scope widens...
We consciously sacrifice...
We shall be tempered by our daily work...
We must shape
the man
of the XXI Century...
"For those who do not live the experience of the revolution, the difficult thing to understand is that close dialectical unity between the individual and the mass, where both are interrelated, and where the mass, as a whole composed of individuals, interrelates in turn with the leaders," wrote Guevara.

For the revolutionary Cuban people, work does not end with the construction of a new economic society. They are planning the development of the new man — communist man.

"The true revolutionary," Guevara points out, "is guided by strong feelings of love. Our vanguard revolutionaries must idealize this love for the peoples, for the most hallowed causes, and make it one and indivisible."